

Ottawa International Airport Authority

...Building Connections to the World



International Airport
Authority

Ottawa



Administration de
l'aéroport international



YOW

Canada's capital airport

The Ottawa (Macdonald-Cartier) International Airport (OIA), also known by its call letters YOW, is located in Canada's National Capital Region, within 13 km of the city centre. As the region's only full service commercial aviation airport, it meets the needs of the leisure and business travel communities and supports the activities of its commercial and air cargo carriers.

Locally represented, globally minded

The Ottawa Macdonald Cartier International Airport Authority (the Authority) was formed in 1997 when the Government of Canada devolved responsibility for the operation of the airport to a locally-based airport authority that is tasked with the management and operation of the airport as well as with the development of surrounding airport lands in support of aviation activities. It does so with no government funding under a 60-year ground lease with Transport Canada. The Authority is incorporated without share capital and all earnings are retained and reinvested in airport operations and development.

The Authority is governed by a 14 member, community-appointed Board of Directors that exercises stewardship over all aspects of the airport's business. Comprised of nominees that represent various levels of government, business and tourism interests, the Board ensures that the Authority is able to respond effectively to the communities it serves, while planning for the future.

The Authority's mission:

Working with its partners, the Authority will be a leader in providing affordable, safe and secure world-class airport facilities and services to the community and all of the airport's customers.

Since its inception, the Authority has focused its efforts on the addition of much-needed services and the upgrade of obsolete facilities and infrastructure most notably with the replacement of the terminal building in 2003. This project, as well as many others since, was delivered ahead of schedule and within budget.

By the community, for the community

The Authority's Airport Master Plan and Land Use Plan chart airport growth to meet capacity demands to 2030. These documents were formulated in 2007–2008 through a detailed evaluation of aviation forecasts, facility requirements and options for development to meet passenger and air carrier needs. The project involved comprehensive consultation and communication with all airport stakeholders, government agencies and the general public. The resulting Recommended Airport Development Plan identifies potential future construction projects that will be paid for, as have all previous airport construction projects, through the Airport Improvement Fee. The \$15 fee, which is included in the ticket price of every enplaned passenger, is used to cover the cost of expanding airport facilities.



A dynamic decade

In its first 10 years, The Authority invested nearly \$500 million in the Ottawa International Airport. Some of the key milestones include:

- Construction and opening of the \$3.4 million U.S. Preclearance facility (1997);
- Development of the Airport Authority's first Master Plan (1997);
- Implementation of the Airport Improvement Fee (1999);
- Establishment of the Airport Watch program (1999);
- Development of a Program Definition Document to guide the Airport Expansion Program (1999);
- Construction of the \$7 million Combined Services Building (2000);
- Implementation of the first airport-based Public Access Defibrillator program (2000);
- Completion of a new Central De-icing Facility (2001);
- Ground breaking for Airport Expansion Program Phase I (2001);
- Successful Bond Issue raising \$270 million for Phase I (2002);
- Installation of a Glycol Biotreatment System (2002);
- Opening of the new state-of-the-art \$310 million Passenger Terminal Building (2003);
- Parkade Expansion (2005);
- Ground-breaking for \$95 million Airport Expansion Program Phase II (2006);
- Successful \$200 million Bond Issue raising cash for Airport Expansion Phase II (2007); and
- Opening of the Phase II holdroom expansion (2008).

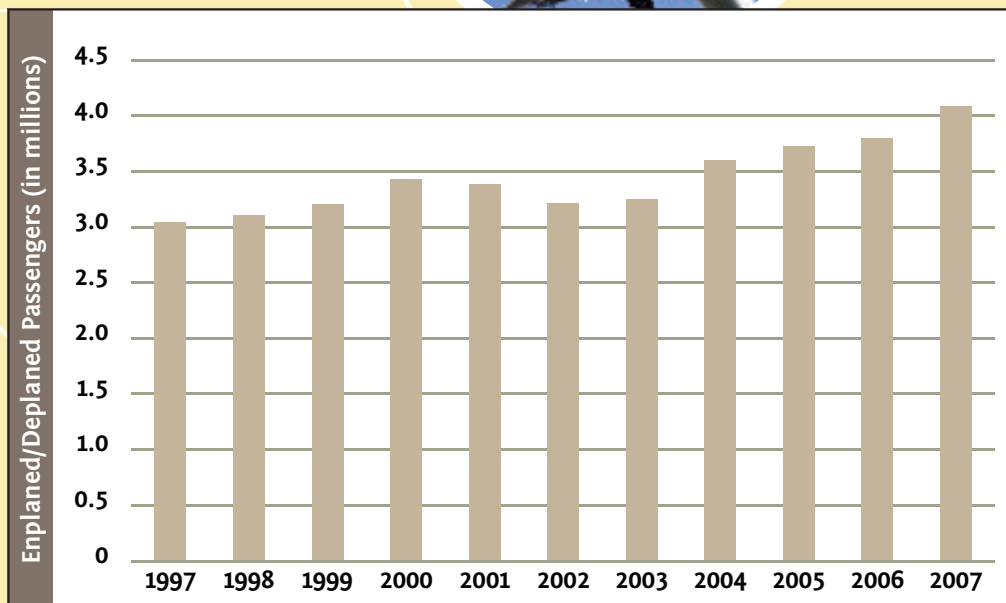
Success is growth

An industry that is closely linked to market conditions means certain volatility. That said, the OIA has experienced steady growth in all travel sectors (domestic, transborder and international) despite periodic economic slowdowns and threats to the aviation industry. Passenger volumes have grown significantly over the years, reaching a record-high 4.1 million in 2007. An active air service development program has resulted in new destinations and added frequencies from Ottawa to major North American cities and international hubs; most notably the direct, non-stop service to Frankfurt, Germany, added in 2008. Higher passenger volumes coupled with new scheduled and charter services, means that residents from Ottawa and Gatineau are flying more frequently to more destinations directly from Ottawa than ever before.

Passengers	
1997	3,046,368
1998	3,110,548
1999	3,211,607
2000	3,434,345
2001	3,391,295
2002	3,216,886
2003	3,262,345
2004	3,609,885
2005	3,735,433
2006	3,807,756
2007	4,088,528

Direct Destinations	
Domestic	19
Transborder	11
International	15
Total	45

*As of 2008



Making a difference from the ground up

The Authority has made giving back to the communities that have supported its growth a priority since 1997; a commitment it achieves in a variety of ways. The most significant is through Project Clear Skies, the Authority's very own charitable giving program that is available to organizations in need within the National Capital Region. Project Clear Skies was established to mark the first anniversary of the new Passenger Terminal Building in 2004. Through the program, the Authority accepts applications for project funding from registered charitable organizations which are evaluated once per year by a committee comprised of members of the Board of Directors and Authority employees. To date, more than \$500,000 has been distributed in the region.

In addition to Project Clear Skies, the Authority provides donations, sponsorship, and in-kind gifts to events and organizations in the community to the tune of approximately \$50,000 every year. The Authority also supports the efforts of its employees who give of their time to local schools, children's groups, youth sports teams and other community and charitable initiatives.

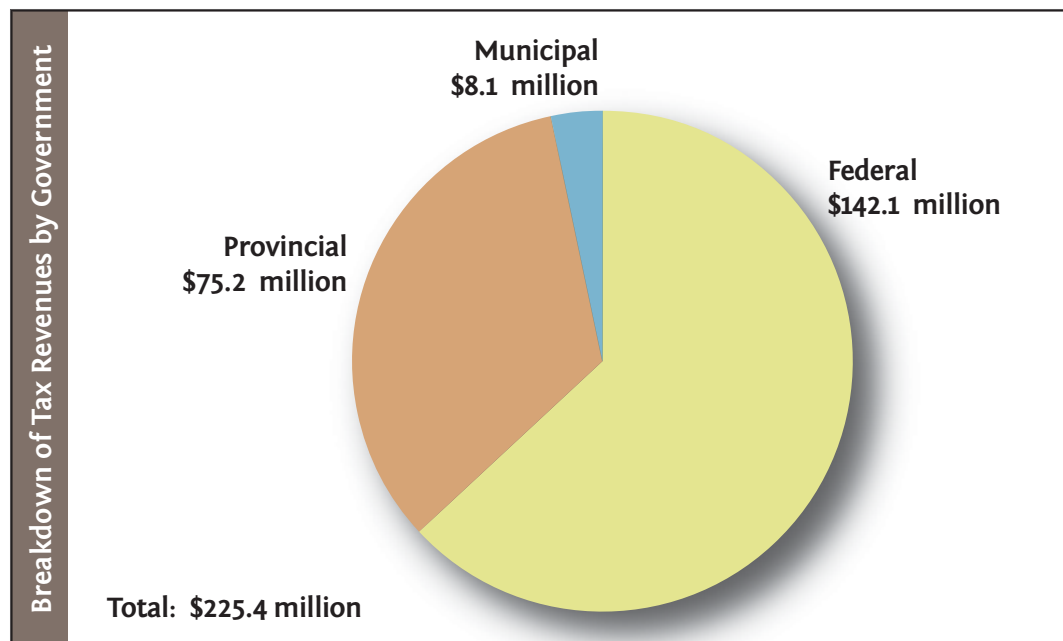




Creating economic and employment wealth in our communities

As the only local commercial airport, the OIA provides the essential infrastructure to link the City of Ottawa and the City of Gatineau to destinations and markets around the world, making it an important component of Canada's trade and commerce with other countries.

The OIA also contributes directly to the national and provincial Gross Domestic Product and to employment in the National Capital Region. More importantly, it acts as an economic catalyst, facilitating activity in the region's key commercial and industrial sectors.



The results of an Economic Impact study conducted in 2007 determined the following about the OIA's economic and employment role in the region:

- 4,900 direct jobs result from airport activities;
- 11,800 total jobs (including direct, indirect and induced) are attributable to the presence of the airport;
- \$180 million is generated in direct wages;
- \$450 million in total wages (including direct, indirect and induced);
- \$229 million in tax revenue is generated for municipal, provincial and federal governments;
- \$800 million in direct economic output; and
- Total economic impact of airport activities is \$1.9 billion per year.

Since the Authority assumed responsibility for the airport and its operations, employment associated with airport activity has increased by a remarkable 43%.

Influencing development within the community

A critical element of OIA's operational and business success to date is its ability to accommodate passenger traffic and air cargo carriers 24 hours per day, 7 days per week. It is therefore of paramount importance that the airport be protected from incompatible development. The Authority works closely with the City of Ottawa to ensure that development in the vicinity of the airport does not jeopardize or impede aviation operations.

Ways in which this is accomplished include:

- Prohibiting new residential development and other noise sensitive uses within the Airport Operation Influence Zone (AOIZ);
- Imposing building standards on residential and other noise-sensitive development between the 25 noise composite line and the AOIZ to reduce the impact of aircraft noise indoors;
- Ensuring the height of buildings, structures and natural vegetation respect airport obstacle limitation surfaces as established by the Airport Zoning Regulations;
- Influencing the development of land uses and the management of activities in a manner that reduces the attractiveness of these areas to bird species and populations that are hazardous to aircraft operations;
- Restricting land uses, activities and the use of building materials that interfere with the performance of navigation aids and telecommunications; and
- Prohibiting land uses and activities that increase wildlife presence and elevate risks to aviation operations.